

# PERSONAL INTELLIGENCE

It's not just another lame buzzword!
(It's really not!)



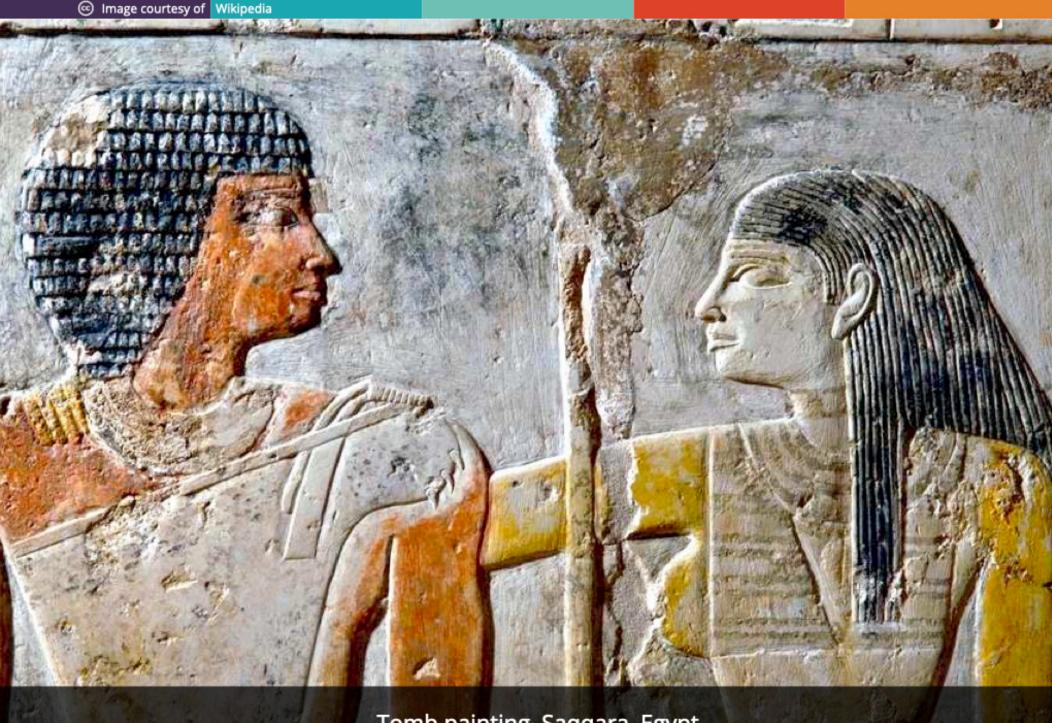


**AUCKLAND** 1998 **BANGKOK** 1997 **BEIJING** 1999 **BOSTON** 1996 **CHICAGO** 1996 **DAKAR** 2001 **DUBLIN** 2000 **ENTEBBE** 2011 **HO CHI MINH CITY 1999 JAKARTA** 1999 **KOLKATA** 2009 **KUALA LUMPUR** 1998 **LONDON 2000 MANAMA** 2002 **MANILA** 1999 **MELBOURNE** 2001 **MONTREAL** 1995 **NEW YORK CITY 2001 PARIS** 2004 **PRAGUE** 2000 **QUEBEC CITY 1995** SAN FRANCISCO 2001 **SEOUL 1998** SHANGHAI 1999 SINGAPORE 2004 **TAIPEI** 1999 **TOKYO** 1996 **TORONTO** 2012 **VANCOUVER** 1994 **VIENNA** 2000

FEAR.

Cave painting, Bhimbetka, India.

Man being hunted by a beast. 29,000 BCE.



LOVE.

Tomb painting, Saqqara, Egypt.

Embrace of Kahai and Meretites. 2400 BCE.



**GRIEF.** 

Funeral stele, Santorini, Greece.

Deceased woman bids a final farewell. 3 BCE.

HAVE YOU EVER LOOKED AT THE LAST FEW LOADS OF LAUNDRY AND CONSIDERED JUST THROWING THEM AWAY?

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NO. DCCCXXXVI



#### INTELLIGENCE AND ITS USES

#### BY EDWARD L THORNDIKE

Productor of Educational Psychology, Teachers College, Columbia University

IN the last hundred years the civilized world has learned to trust science to teach it how to make the powers of wind and water, the energy of chemicals, and the vibrations of the ether do man's will and serve his comfort. Physical forces are being conquered by science for man. We may hope that man's own powers of intellect, character, and skill are no less amenable to understanding, control, and direction; and that in the next hundred years the world may improve its use of man-power as it has improved its use of earth-power. Not only philanthropists and philoso-

phers, but hard-headed, practical men of affairs in business, education, and goverament, are now looking to psychology, the science of human behavior, to provide principles for human engineeringfor the efficient private and public management of man-power or "personnel." For example, the Secretary of War and Adjutant-General McCain, in seeking specialists to help "(1) secure a con-tented and efficient army by placing each enlisted man where he has the opportunity to make the most of his talent and skill, (2) to commission, assign, and promote officers on merit, and (8) to simplify the procedure of discovering talent and assigning it where most needed," intrusted the task to psychologists. The co-operation between paychologists and business men in the organisation that resulted (the Committee on Classification of Personnel in the Army) made clear to each group how much it had to learn from the others. And, in general, to-day, science is eager

of men and women who succeed in man-

aging human nature; and men of affairs are realizing that the experiments and measurements and formulæ of the scientific man may turn out to be the most "peactical" things in the world.

As a sample to illustrate both what the scientific study of personnel has done and what it has to do, we may take the problem of intelligence and its uses.

Men talk freely about intelligence, and rank their acquaintances as having very little, little, much, or very much of it. If, however, they try to state just what it is, and how it is to be measured, there is difficulty. One says, "It is thought-power; and it is measured by the person's ability in school and in life. Another retorts, "What is thought-power?" and calls attention to the fact that ability in school and ability in life are different things. Smith declares that "Intelligence is ability to learn," and when asked, "To learn what?" adds, "To learn anything." A teacher present then observes that one of the slowest boys at learning Latin whom he ever knew made record progress in learning to swim, skate, and play ball. Jones, who has turned to the dictionary, says: "This suits me, 'Readiness of comprehension'! I call a man intelligent who can understand questions see the point." Give me fifteen minutes' interview with a man and I can give you a measure of his intelligence." Some one at once objects that a man may be slow and incorrect in responding to questions, but quick and sure in locating the trouble with an automobile, or in seeing a bergain, or in sizing up the temper of a mob to make use of the practical experience of strikers

The facts of every-day life, when

# "the ability to

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# understand & manage

BY EDWARD L. THORNDERLE

# men and women, boys and girls,

# to act wisely

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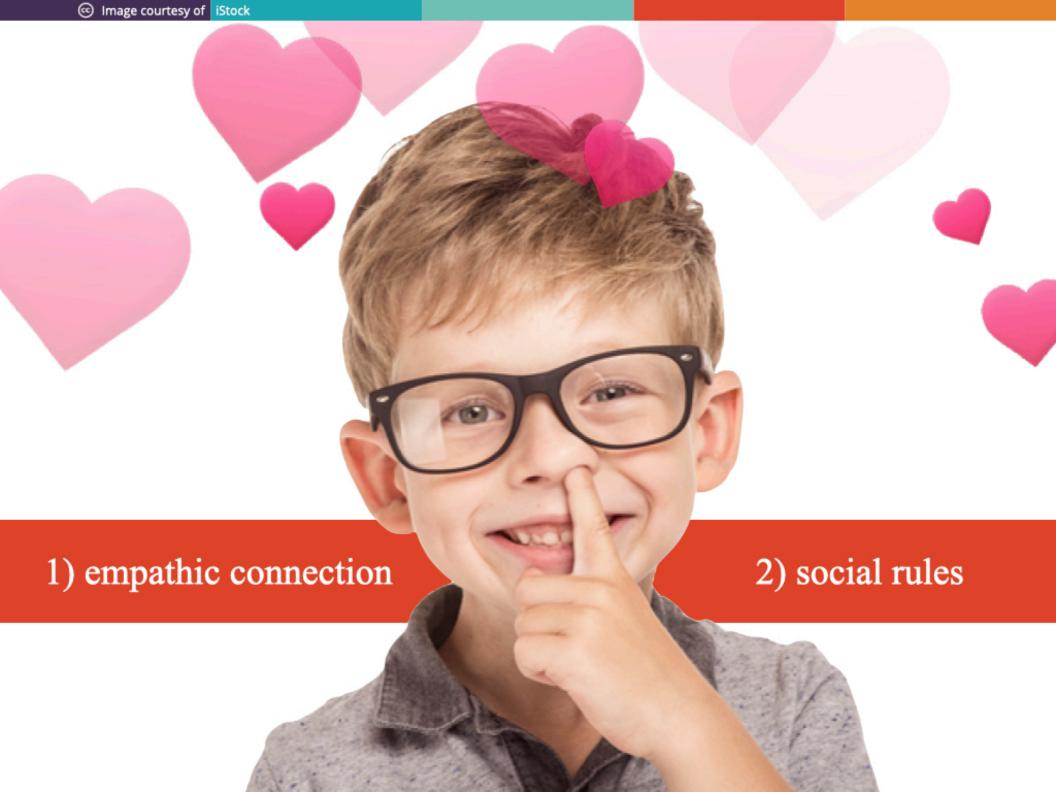
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Another retorts, "What is thoughtpower?" and calls attention to the face

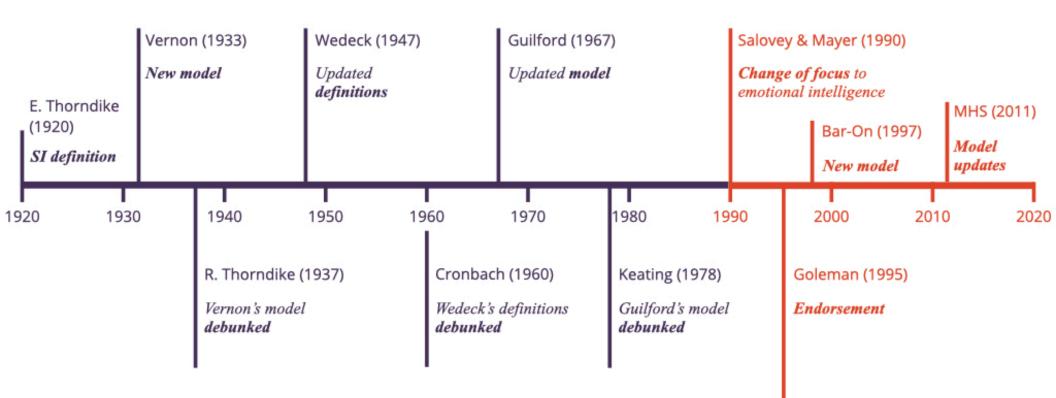
# in human relations"

—Edward L. Thorndike, 1920

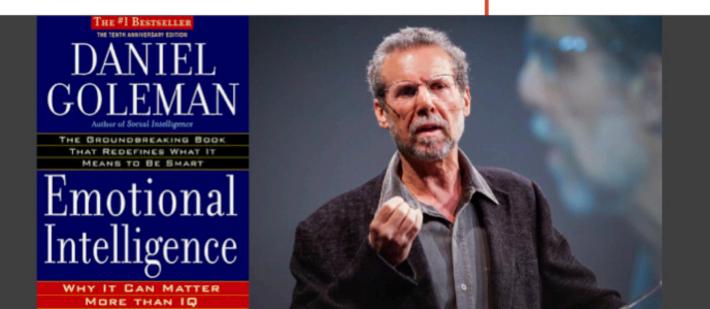
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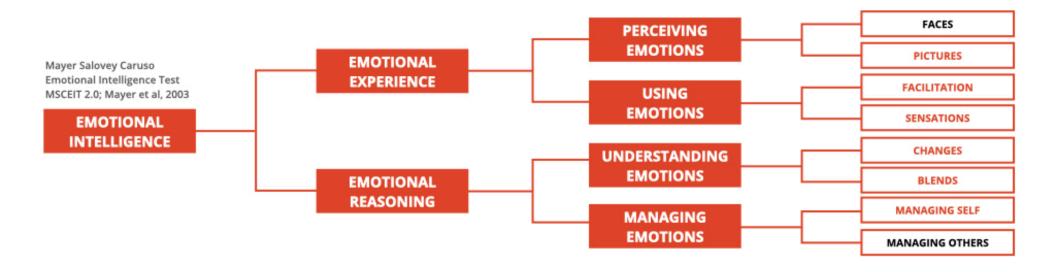
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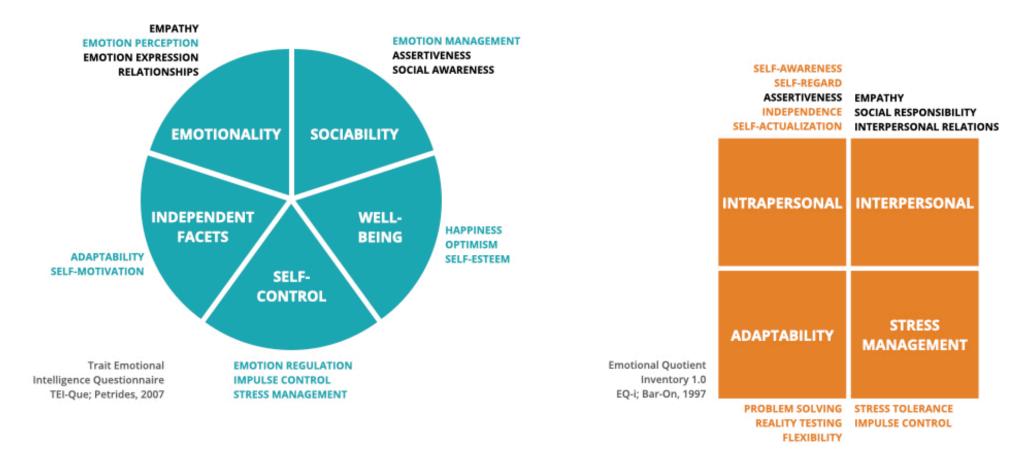




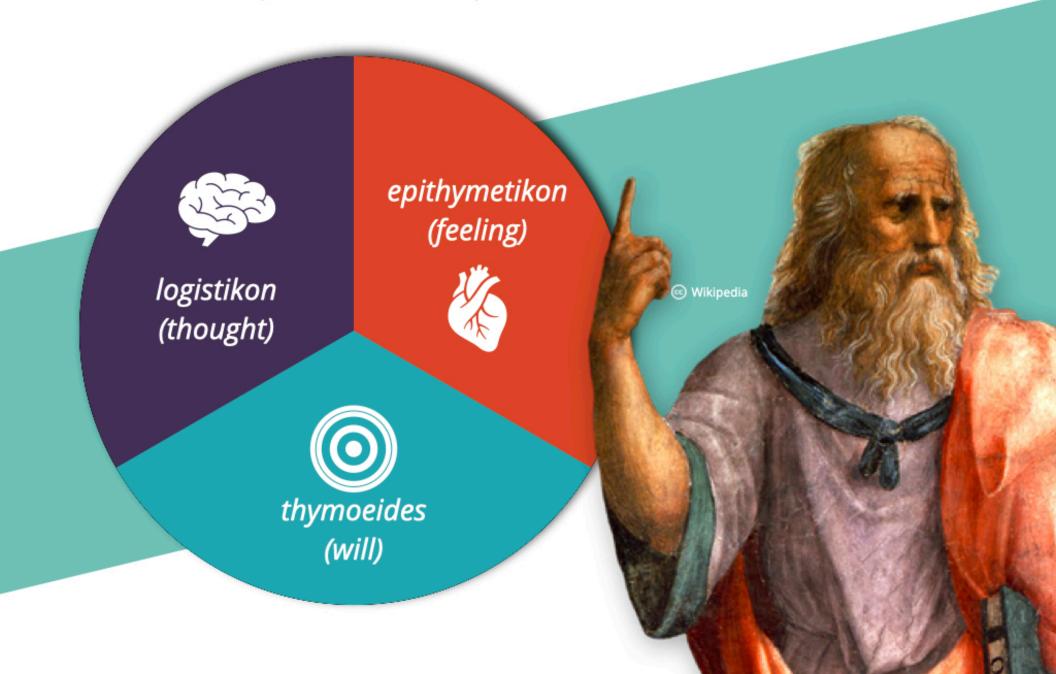
...let's see where this goes!



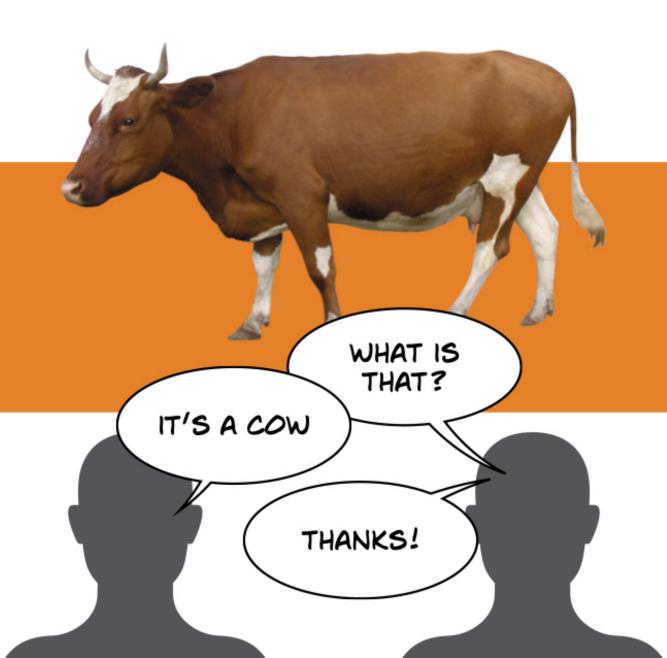




## Plato's three-part model of the human mind



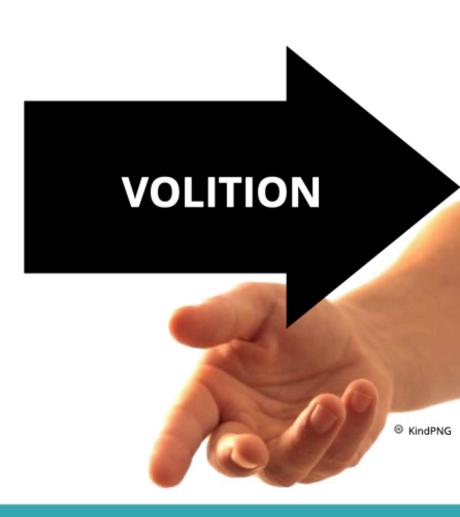
#### Social constructivism



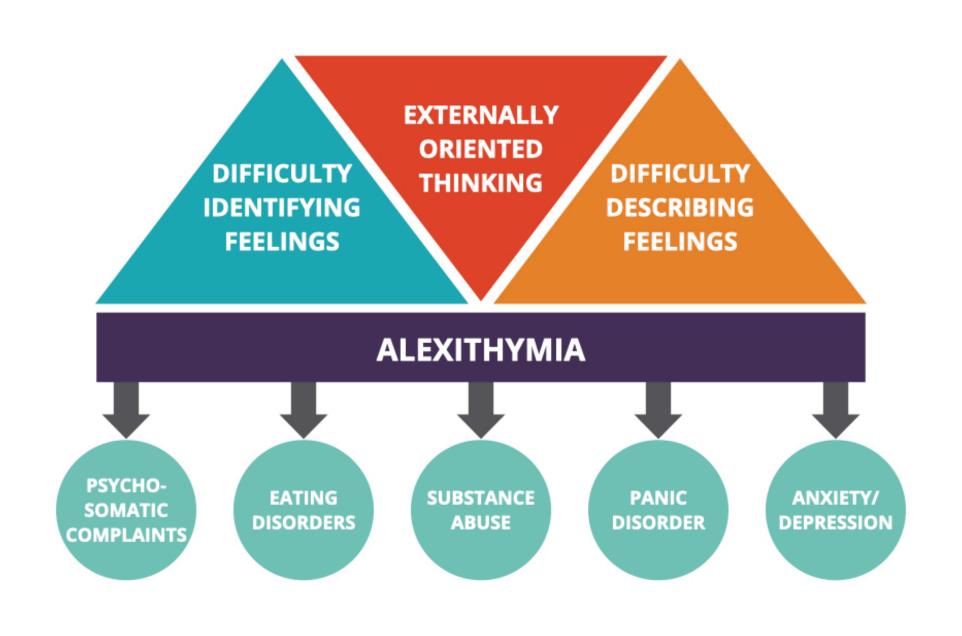




# Z S



"conation"

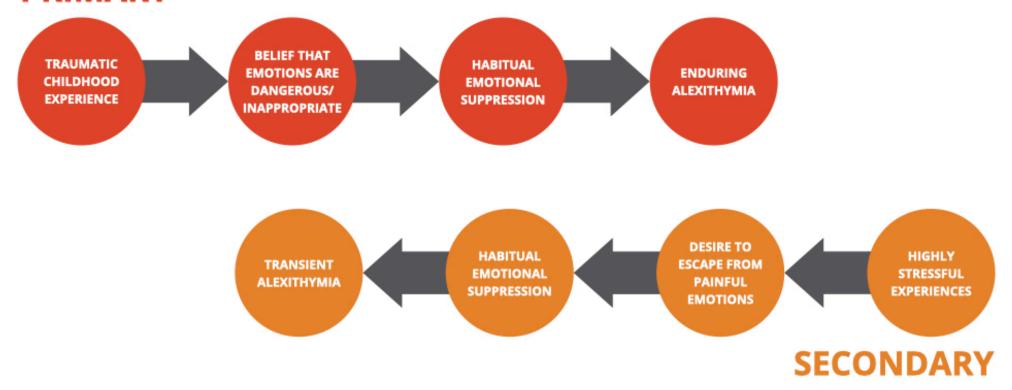


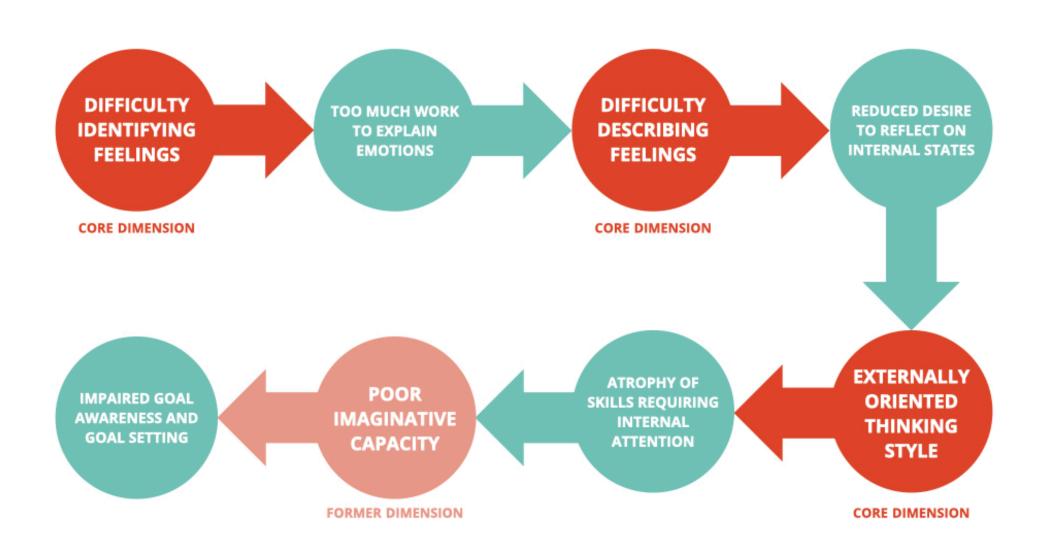




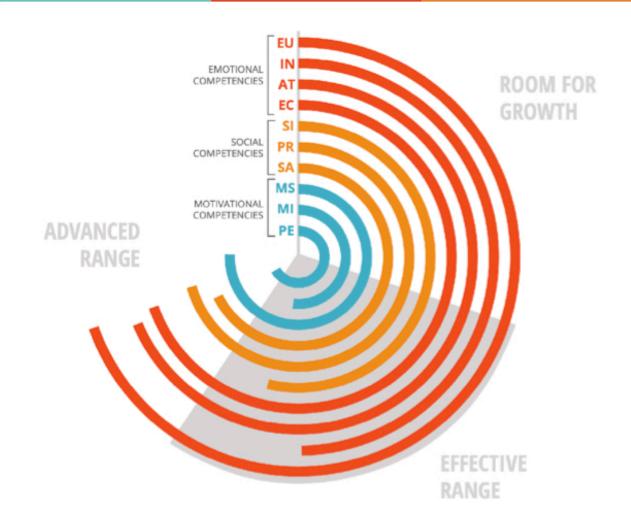
Eisner, W. (1939). Blue Beetle #1 [Cartoon], 1(1), p. 3. Boston, MA: Fox Comics.

#### **PRIMARY**





The Multidimensional Inventory for Personal Intelligence



EMOTIONAL COMPETENCIES









SOCIAL COMPETENCIES





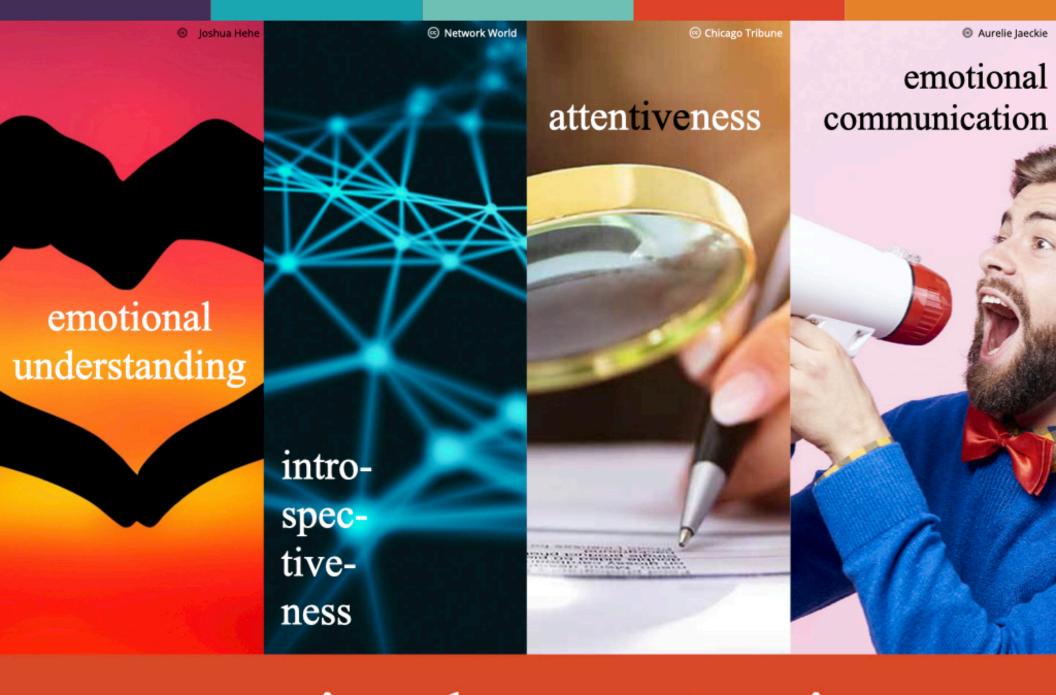


MOTIVATIONAL COMPETENCIES





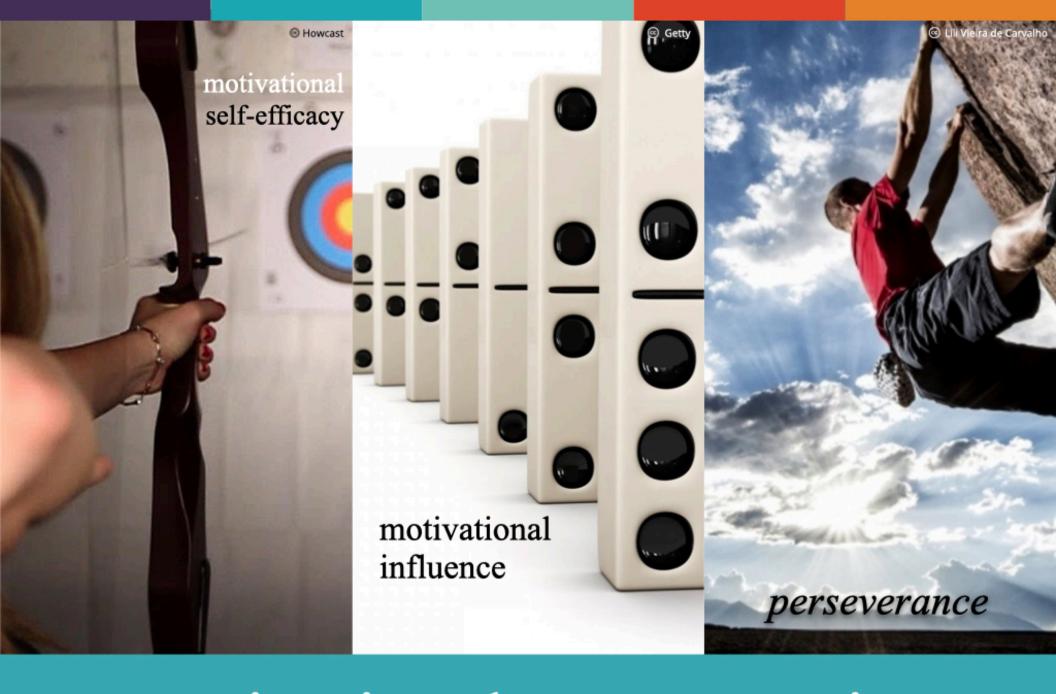




emotional competencies



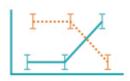
social competencies



motivational competencies

#### **ECOLOGICAL VALIDITY**



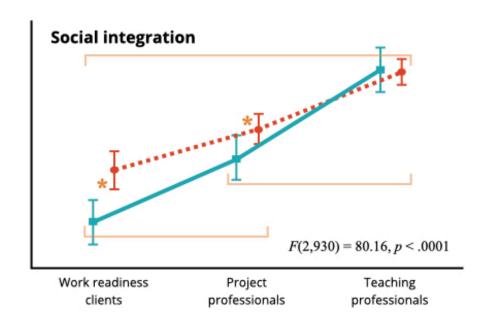


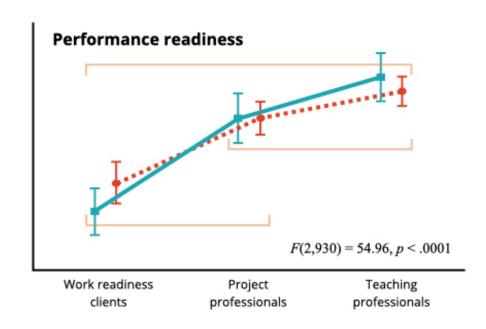


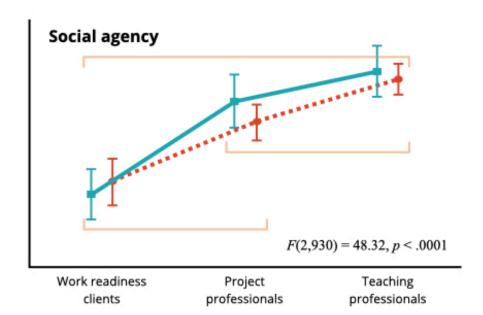
TOTAL N = 936 PARTICIPANTS

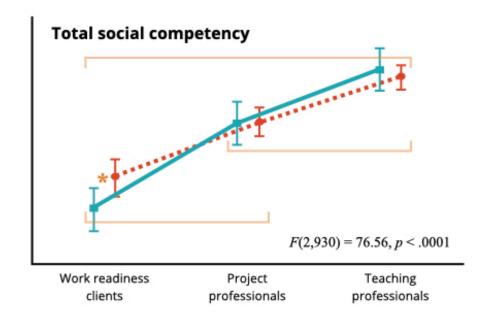
# SOCIAL COMPETENCY MEAN ITEM SCORES - ANOVA BY OCCUPATION AND GENDER



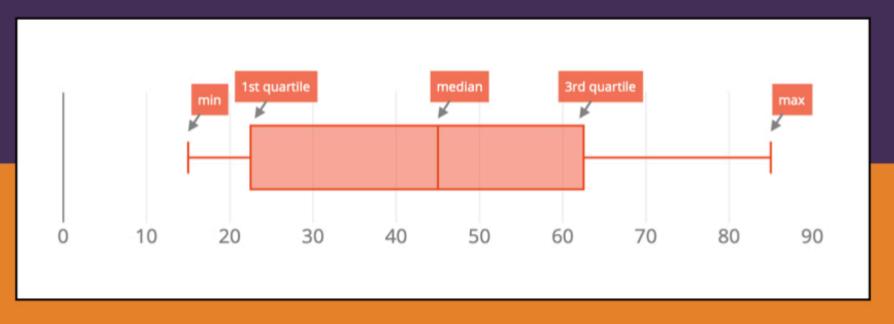








## **READING A BOXPLOT**



#### MIPI GROUP REPORT

