# **Emerging From Lockdown**

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# Cognoscenti Business Psychologists Ltd

- Cognoscenti are experts in:
  - Helping organisations implement
     Wellbeing that works
  - Providing training to support organisational wellbeing and Resilience
  - Supporting Change Management





**AVIVA** 





- Supporting Staff with Mental Health Issues. IOSH Magazine (March 2019)
- Project Psychology: Tools and Techniques to Create a successful project. <a href="https://amzn.to/31PxEQw">https://amzn.to/31PxEQw</a>
- New book out in October on 'Implementing Wellbeing That Works'



# Our Roller Coaster Journey



ShockFear

Need to keep safe

- Financial worry
- Worry about family and friends



Unusual

as

**3usiness** 

 Adjusting to working from home

• Fear

 Need to keep self and family safe

• Need for purpose

- Need for outdoors
- Financial worry
- Worry about long term career prospects



**New Norm** 

**Business the** 

Fear of using public transport

- Fear of mingling with others
- Fear of exposing family/friends to danger
- Changed perspectives

# Lockdown



# The Effects of Self-Isolating

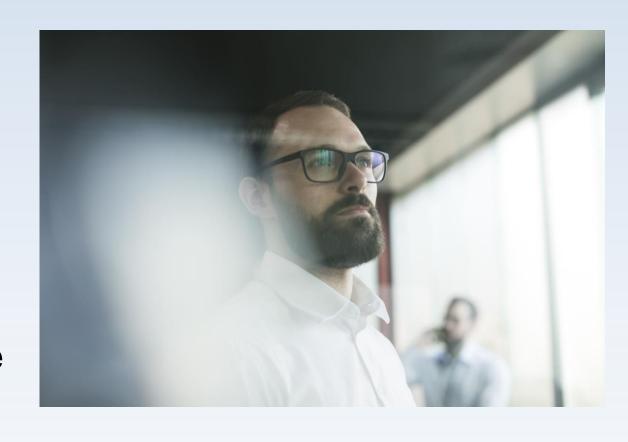
- Increased risk of lowered mental health during lockdown for anyone with existing health conditions
- Elevated rates of stress or anxiety.
   Increased levels of depression.
   Increased use of alcohol and drugs.
   (World Health Organisation 2020)
- Just one month of confinement can negatively impact physical and mental health. (Rauch & Zhang 2020)

- US people 8 times more likely to meet the criteria for moderate to serious mental illness, compared with 2018. (Twenge & Joiner, 2020)
- 44% of UK staff anxious about returning work (CIPD 2020)
- 47% of managers feel staff are now more prone to burnout (Walters 2020).
- 36% of staff said mental health had been affected through pressure to keep up productivity (Walters 2020).



#### Behavioural Effects on Teams

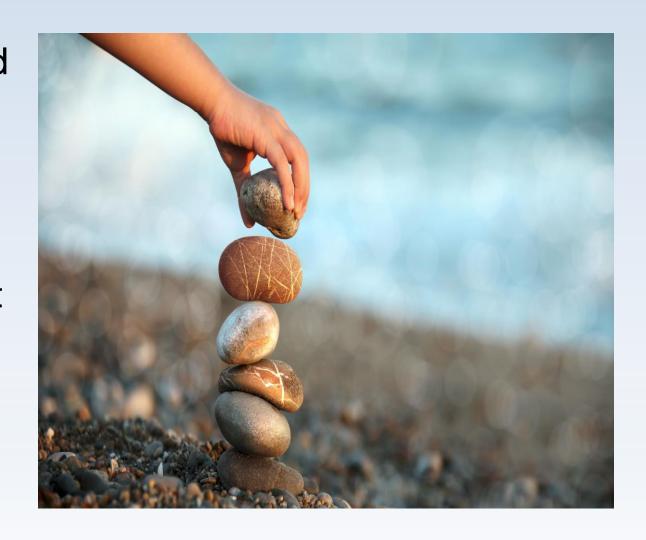
- Traumatic realisation of loss
- Survivor syndrome
- Mistrust of colleagues
- Hidden grief
- Potential resentment of homeworkers
- Stress and exhaustion of those who continued to work





#### Additional Considerations

- People who have experienced the severe strain of Covid 19 may still experience psychological issues
- May need ongoing support/psychological support
- Disadvantaged in society more at risk from Covid 19





#### Where are we Now?

To look after our mental wellbeing when returning to the workplace, we need:

- Physical and psychological safety
- Support from our line manager
- People focused leaders
- Support in looking after our mental wellbeing
- Help to feel connected with colleagues

Some people may not want to return to work, which will increase their vulnerability to mental health issues





# Looking After Our Own Mental Wellbeing

- Keep things in perspective
- Establish and work towards a positive goal
- Be realistic about what you can achieve
- Use an active relaxation technique
- Build and maintain your social support

- Don't be afraid to ask for help
- Look for ways to help others





## Supporting Team Members

- Proactively manage team wellbeing
- Open a dialogue with staff about what they need in order to feel comfortable returning to work
- Be open and honest
- Be very visible and build trust
- Be empathetic and encourage staff to talk about how they feel
- Help staff connect and socialise in a safe way

- Be vigilant for any signs that staff may be struggling
- Keep reminding staff of the support available internally and externally
- Be flexible with working hours
- Focus equally on wellbeing and productivity
- Be extra vigilant about vulnerable staff



# Cognoscenti Business Psychologists Ltd

- New virtual course on 'Resilient Performance for Leaders'
- We train managers to manage wellbeing proactively
- We train leaders, managers and staff to build their psychological coping resources
- We offer resilience coaching to help build individual psychological resources and purpose.
- Drop me a line with email if interested in knowing more.

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